What Makes an Employer-Entrepreneur? *

Marco Caliendo

Frank M. Fossen[†]

Alexander S. Kritikos

Potsdam University

University of Nevada, Reno

DIW Berlin

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Abstract:

Why do increasing numbers of entrepreneurs remain solo while fewer of them start hiring employees

and grow? And which characteristics help entrepreneurs to remain an employer? A better

understanding of what makes an employer-entrepreneur is of high interest as the policy debate on

entrepreneurship centers on start-ups that create jobs and have growth potential. Using the German

Socio-economic Panel (SOEP), we analyze the full dynamics of transitions between the labor-market

states of solo- and employer-entrepreneurship, paid employment and non-employment. We take into

account personality traits and other individual characteristics influencing entrepreneurial choice. We

distinguish between individuals who hire directly when they become entrepreneurs and those who

become employers stepwise via initial solo-entrepreneurship, and we find important differences. Using

various proxies for entrepreneurial abilities, we observe that those who have better abilities are more

likely to hire immediately and also survive a longer time span as employer-entrepreneurs. In contrast,

high levels of risk tolerance not only drive selection into but also out of employer-entrepreneurship.

Overall, we reveal that personality traits matter more for survival than for the selection into employer-

entrepreneurship.

JEL classification: J22, J23, L26.

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Corresponding author, address: University of Nevada, Reno, Department of Economics, 1664 N. Virginia Street, Reno, NV 89557-0030, U.S.A., email: ffossen@unr.edu.