
EU Industrial Deal – How to Create Reliability for Investments in a Volatile World?

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Brno, March 26, 2025

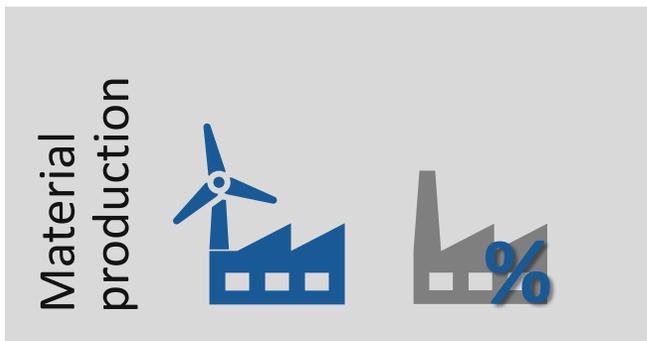


Industrial decarbonisation in a fragmented world: an effective carbon price with a 'climate contribution'

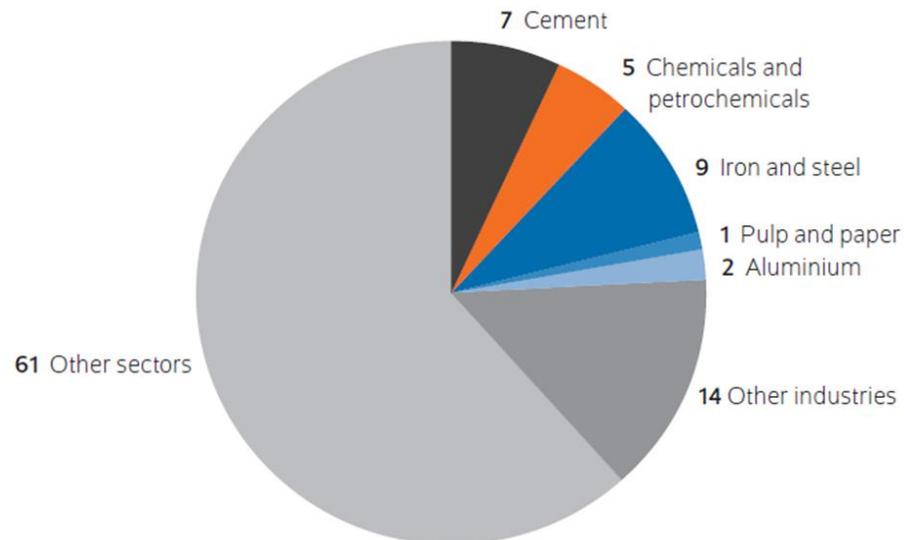
Policy insight
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Industry transition to climate neutrality requires portfolio of mitigation options



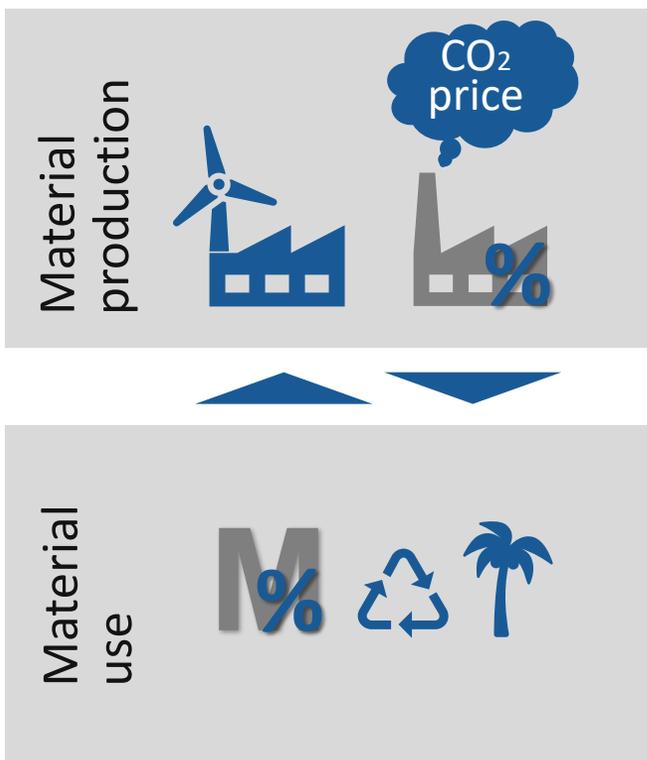
Production of basic materials large part of global CO₂ emissions



Climate neutrality requires portfolio of mitigation options

- (Carbon) efficiency improvement of existing production
- Efficient material use, circularity and material substitution
- Shift to climate neutral production processes

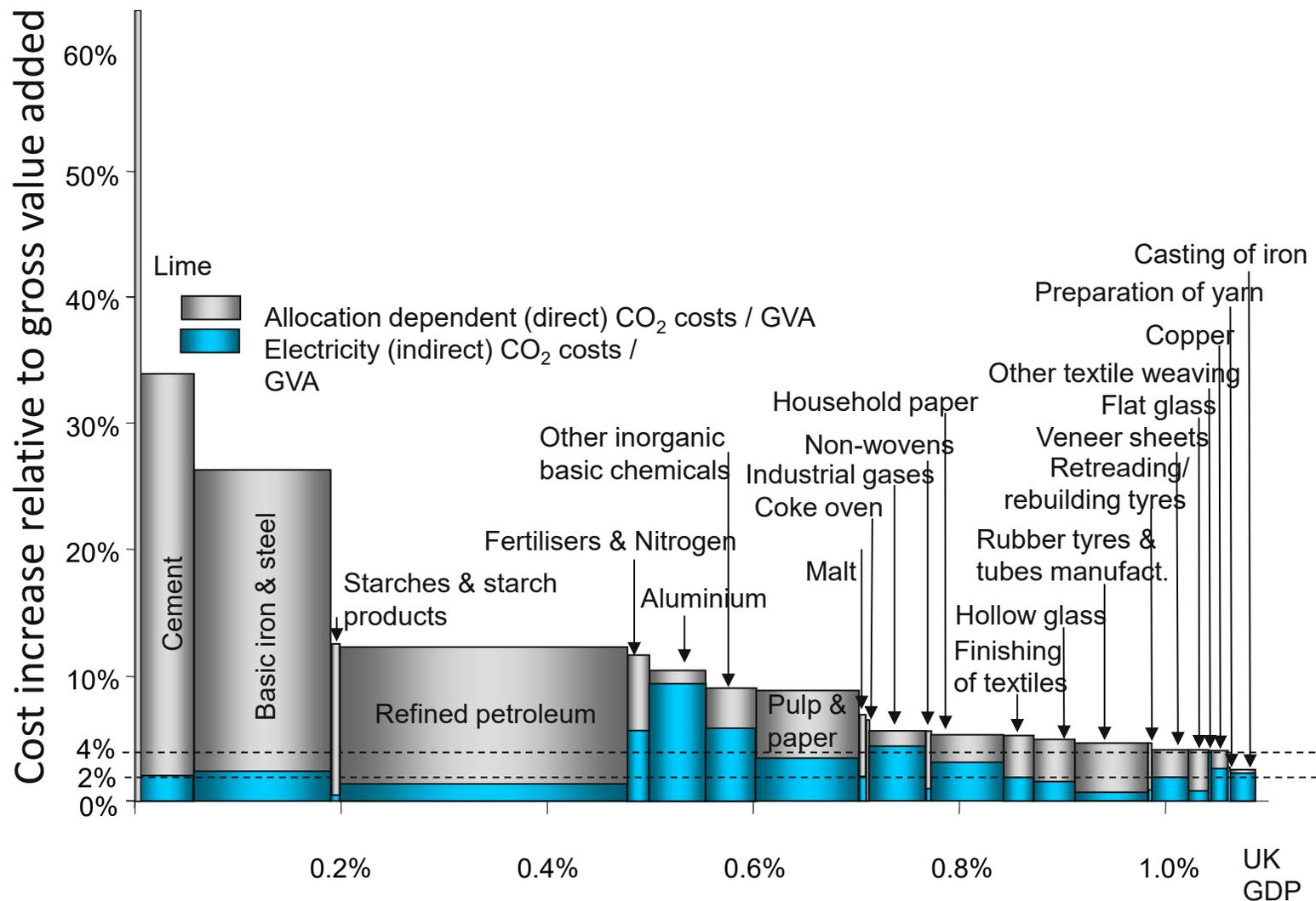
Carbon pricing can – in principle – incentivize climate neutral choices



Global harmonized carbon prices incentivise all mitigation options

- Polluter pays (statutory incidence)
- Price signal propagates to material use (economic incidence)

How do unilateral carbon prices impact cost of basic material production?



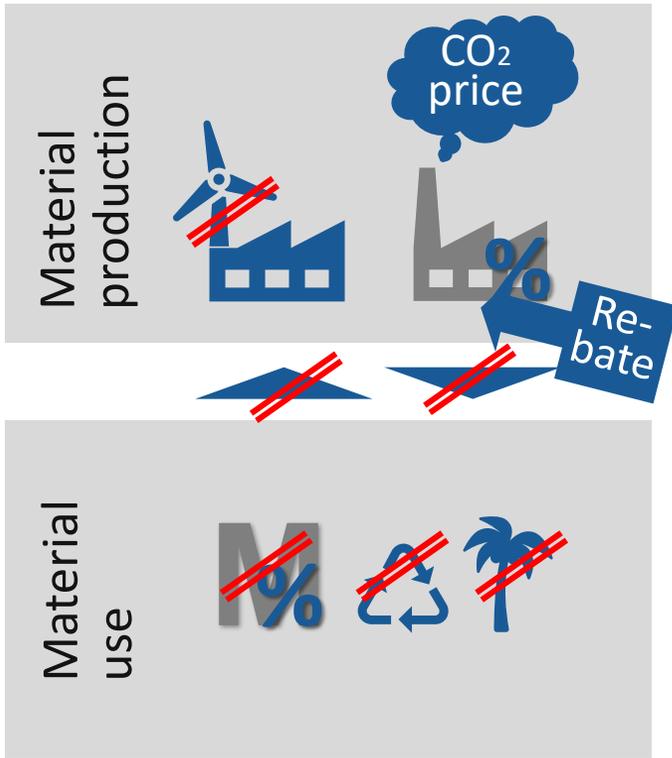
20€/t CO₂ and 10€/MWh

Result in costs for material producers > 5% gross value added

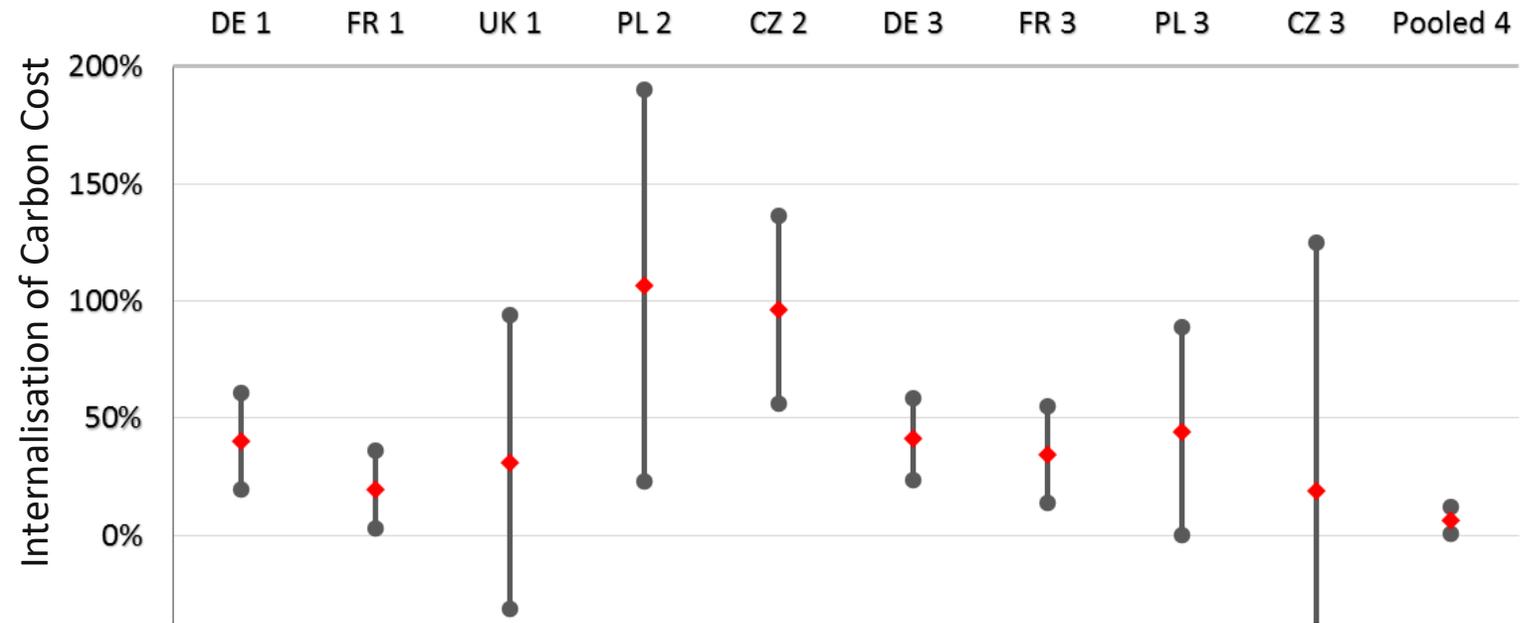
Options for policy response to avoid risk of carbon leakage:

1. Rebate of carbon cost
2. Carbon border adjustment
3. Dedicated pricing for production & use of materials

1. To avoid carbon (and job) leakage – free allowances are granted to producers

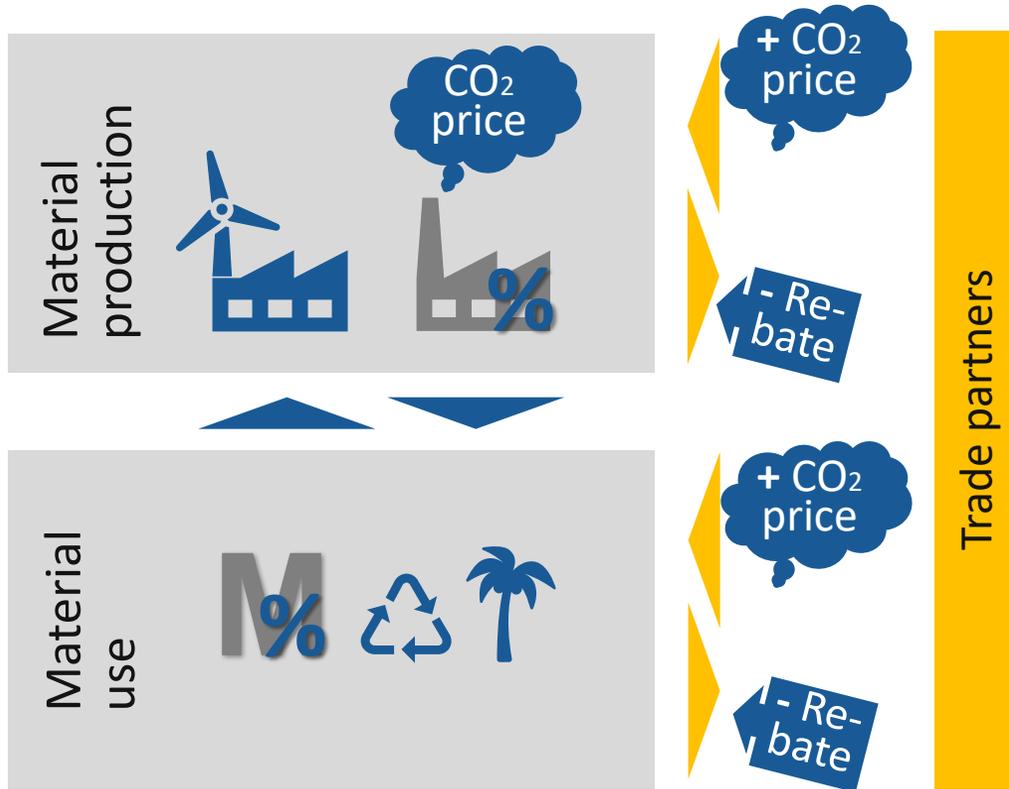


Free allocation: partial and uncertain carbon cost internalization
→ This undermines almost all incentives for mitigation



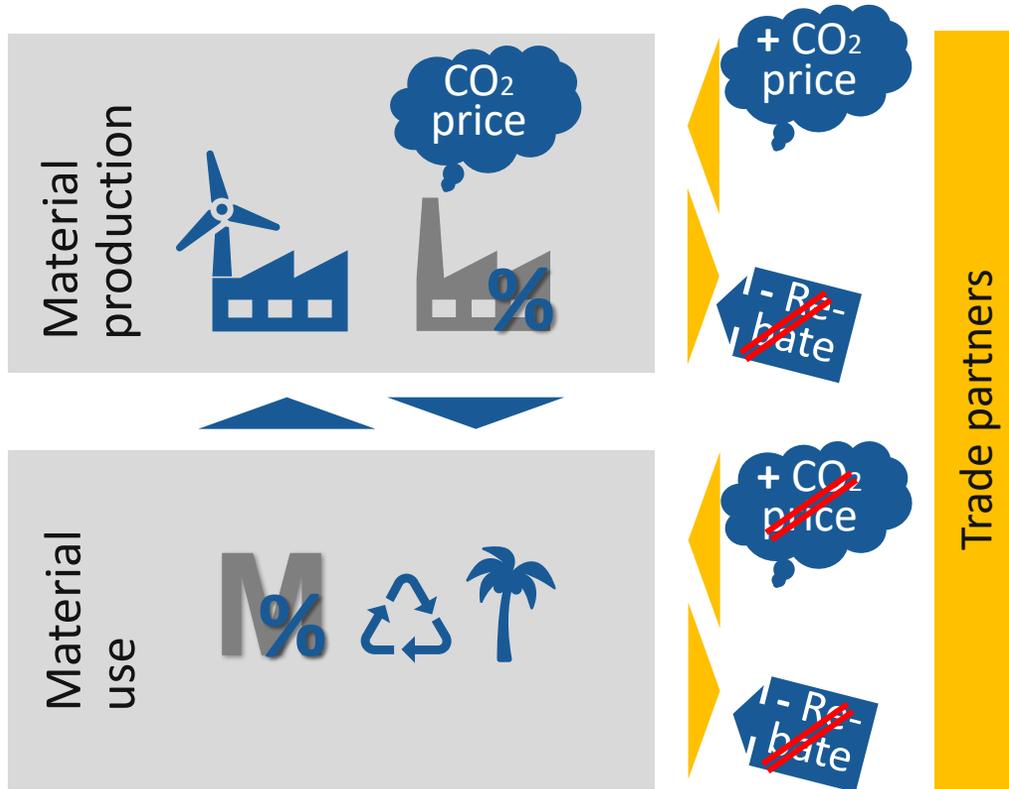
The graph depicts 95% confidence intervals (DIW calculations). 1 represents total cement, 2 represents Portland Cement, 3 represents Clinker, Pooled 4 represents Portland Cement estimates for FR, UK, and DE

2. Ideal carbon border adjustment avoids carbon leakage and maintains incentives



- Address carbon leakage at border (no free allocation)
- Levy carbon costs on imports
- Rebate carbon costs on exports
 - ➔ Idea: Carbon price propagates along value chain
- External concerns about carbon border adjustment
 - Non-tariff barriers: administrative requirements
 - Discrimination: not really
 - Interference in domestic politics

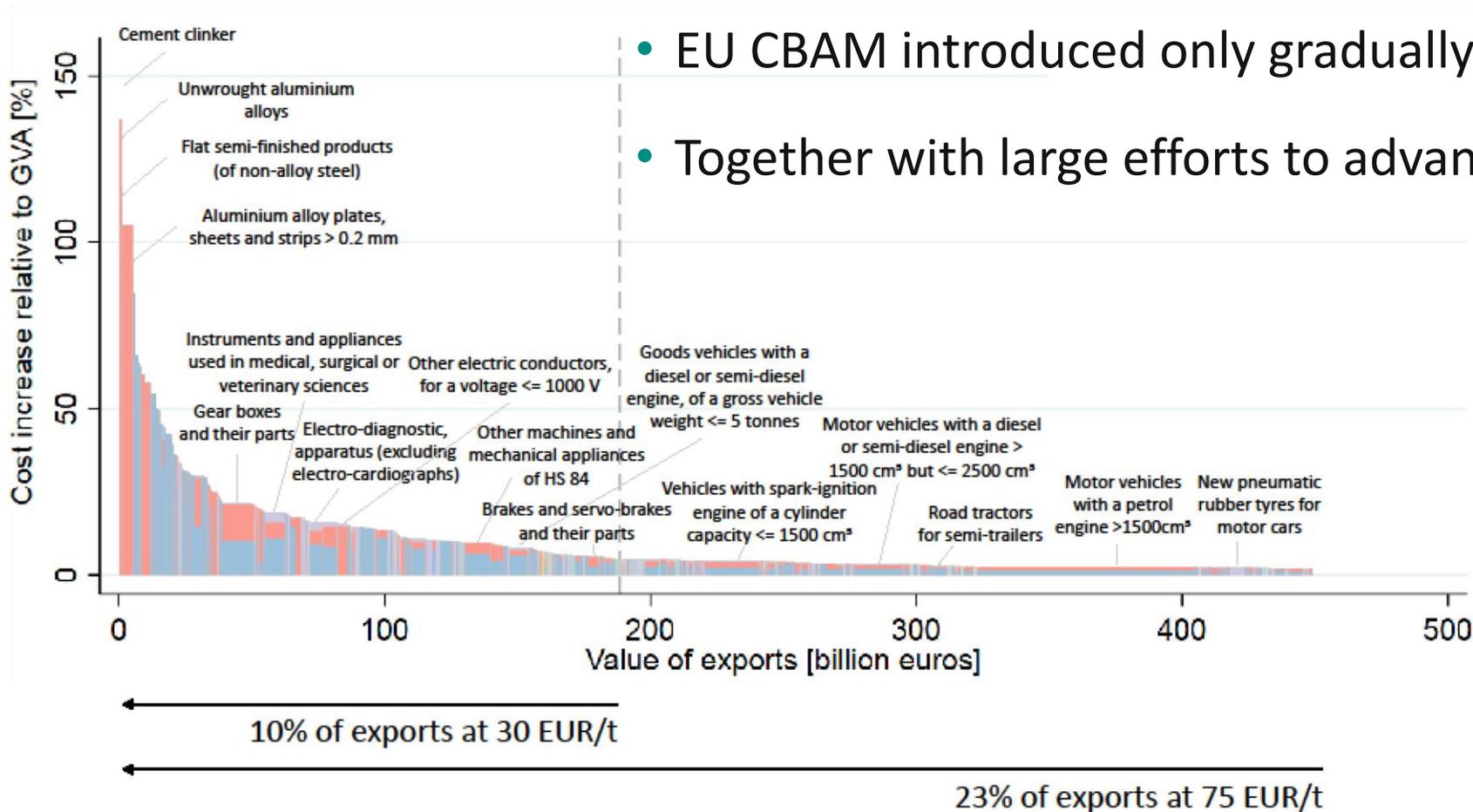
2. However, the devil is in the detail: The disconcerting reality about CBAM



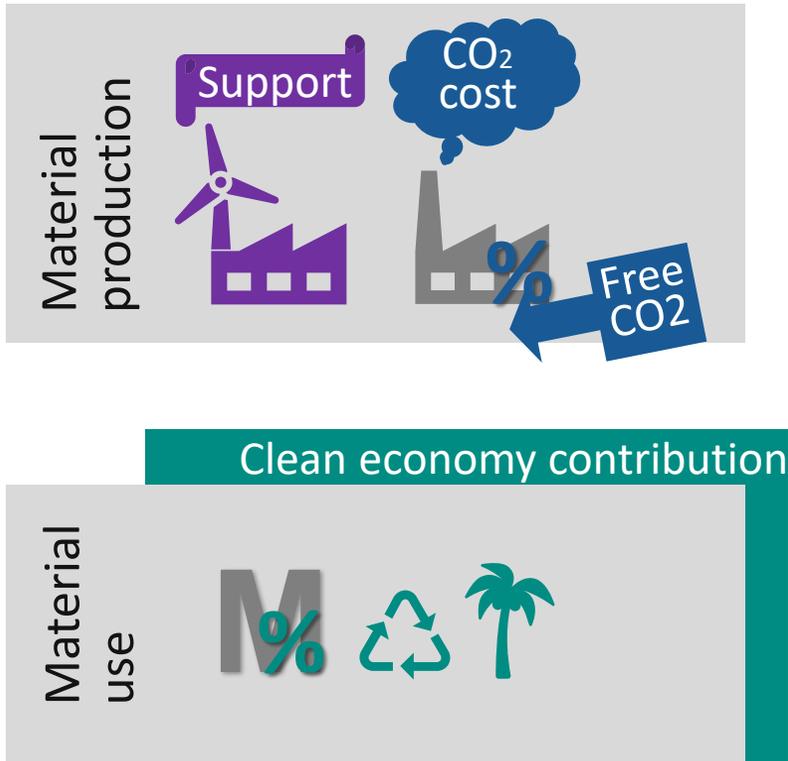
- Legal (WTO) constraints: No refunds of carbon costs
- Administrative complexity: No coverage of value chain
- Resource shuffling: Limits environmental incentives and leakage protection (imports and exports)

2. Example: If exports not covered in CBAM, value chain at risk of carbon leakage

- At 75 Euro/€ CO₂ up to 23% exports at risk of carbon leakage
- EU CBAM introduced only gradually till 2034 + review stages
- Together with large efforts to advance global carbon pricing



3. Dedicated policies for production and use: Effective incentives without leakage

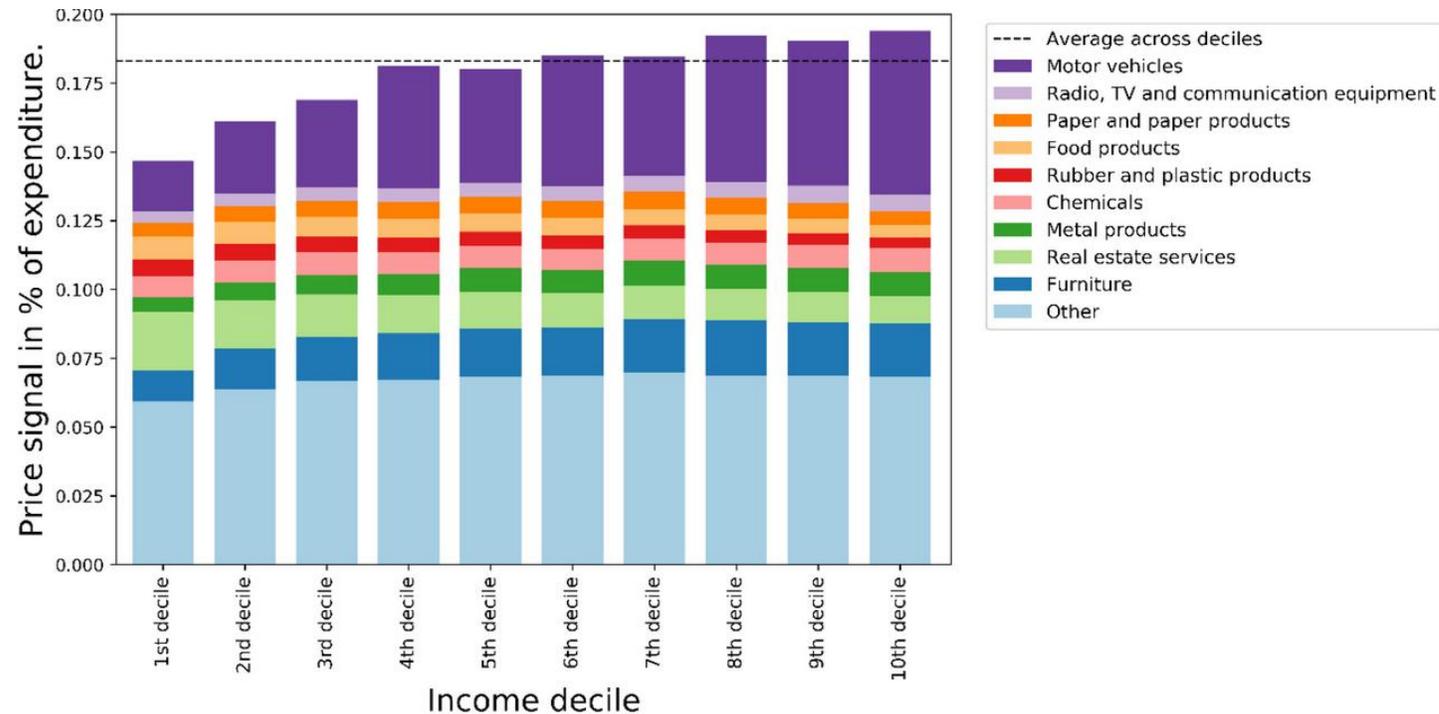


- Improved production: ETS with free allocation to industry implementing transition plan
- Clean material production: Carbon contracts for difference
- Material use: Clean economy contribution at benchmark level on basic material production and import, waved on exports

3. Clean economy contribution – the mechanism

- Level set at an emission benchmark for emissions from conventional process * carbon price (e.g. of previous year)
- Liability created with domestic production and imports
 - Liability can be passed along the value chain
 - Liability due if sold to domestic consumers
 - Liability waved if material (also as part of products) is exported
- Simple administration (weight based)
 - No international monitoring, reporting, verification required
 - Simple information requirements domestic
 - Low fraud risk (no refund)
 - Low administrative effort (public&private) compared to other tax

3. Clean economy contribution – building on established excise charges



- Same increases in product prices as in the case of the global CO2 price
- Clear motivation strengthens acceptance - incentives & financing for modernization
- *Relatively low* and progressive price increases for end products

3. Legal and political anchoring

European

- Can be implemented as an environmental regulation with a qualified majority
- Also requires clear commitment of funds - industrial transformation

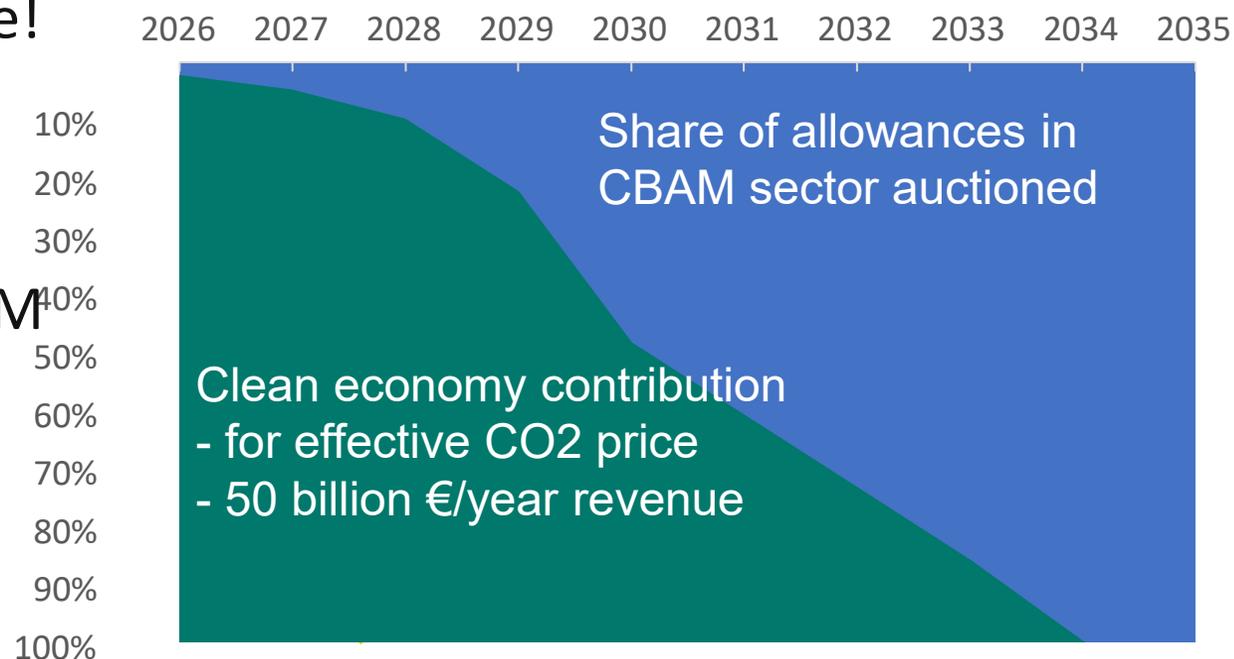
International

- Robustly anchored within the framework of WTO rules
- Consistent CO₂ prices (full ETS price reflected in product prices)
- Using part of the climate contribution revenue for international climate action

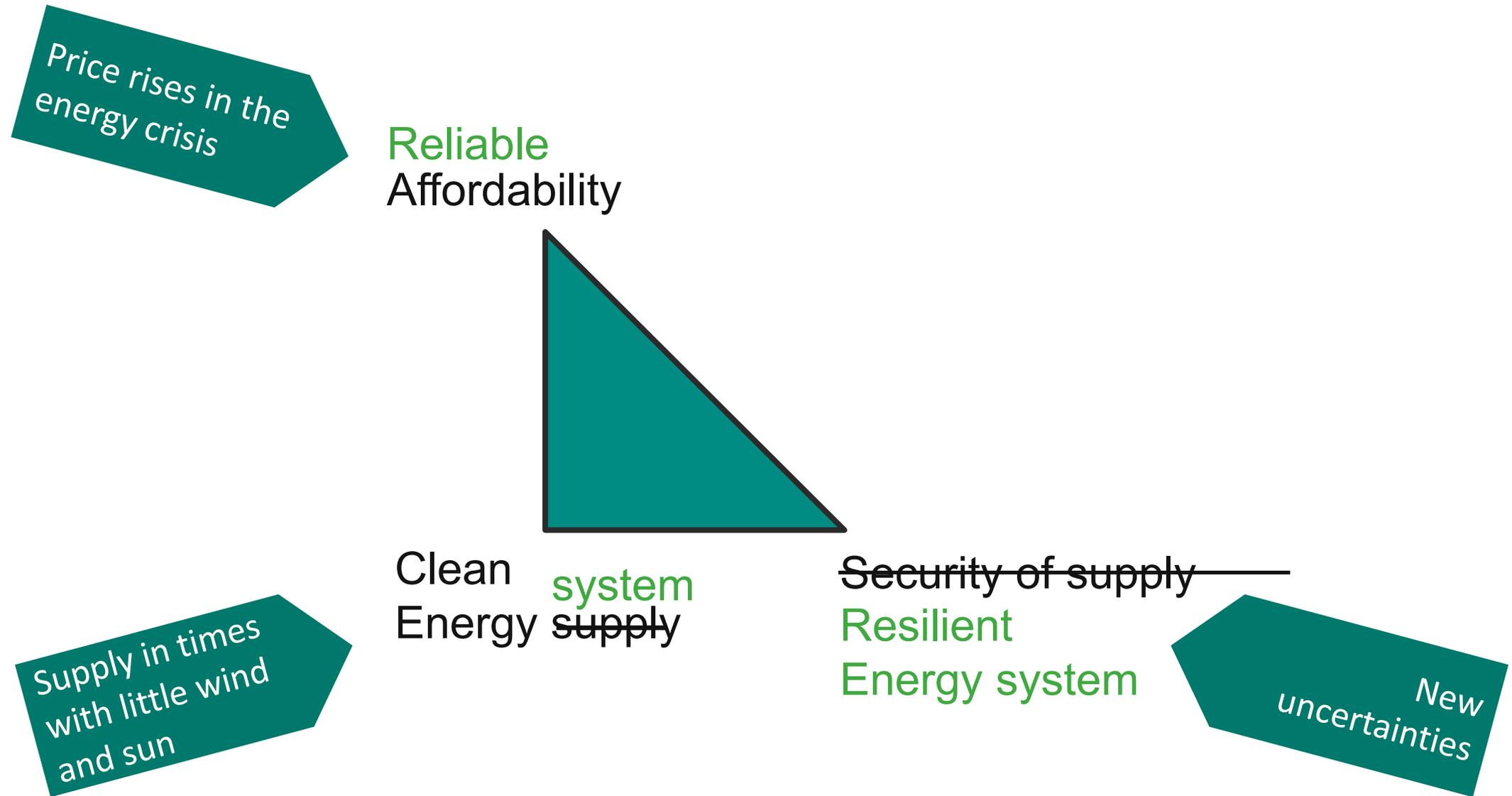
3. Conclusion: Carbon pricing in a fragmented world

- A carbon price high enough for transition triggers carbon leakage risks
- Free allocation: addresses leakage risks – but mutes mitigation incentives
- Carbon border adjustments: global reach – but economic and WTO limitations
- Dedicated polices for production and use: work – but have limited global reach
- Consider carbon pricing in policy package!

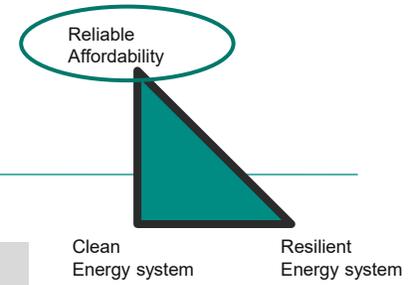
- Pragmatic EU perspective:
 - Clean economy contribution AND CBAM
 - At level of remaining free allocation
 - Fills incentive and funding gap
 - Is insurance, if CBAM delayed



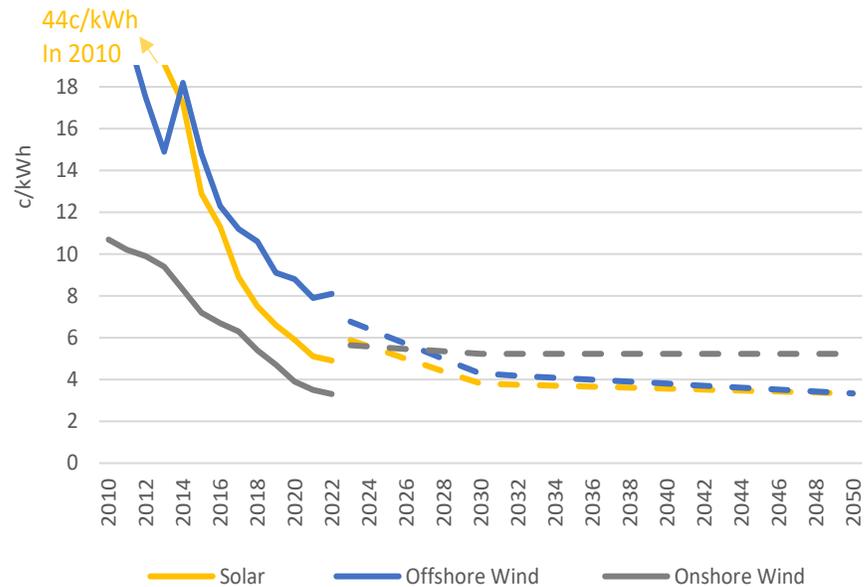
Energy crisis and new technologies have changed energy policy goals



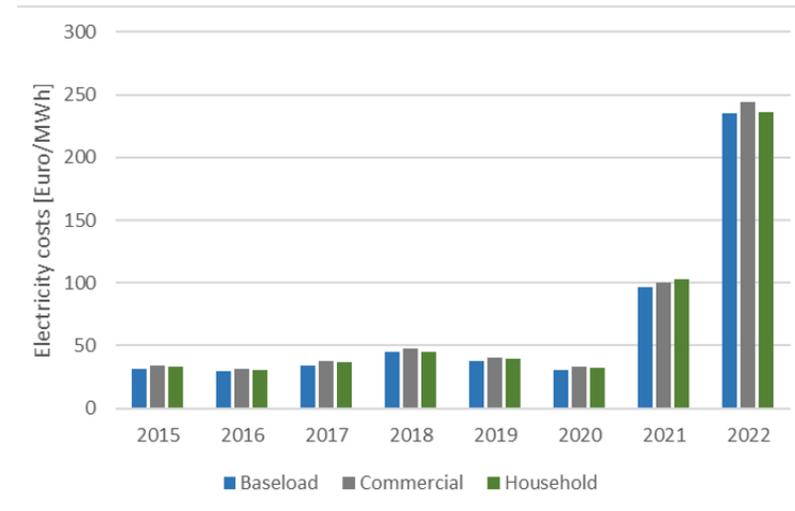
Long-term contracts make wind and solar energy reliably affordable



Electricity generation costs are falling rapidly...



... but costs exploded during the crisis.

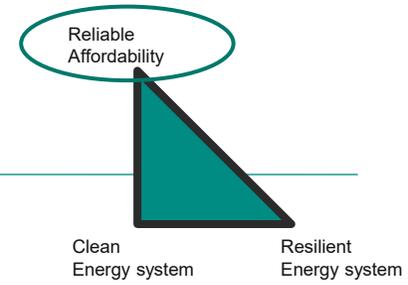


If the market is only geared to the short term, then...:

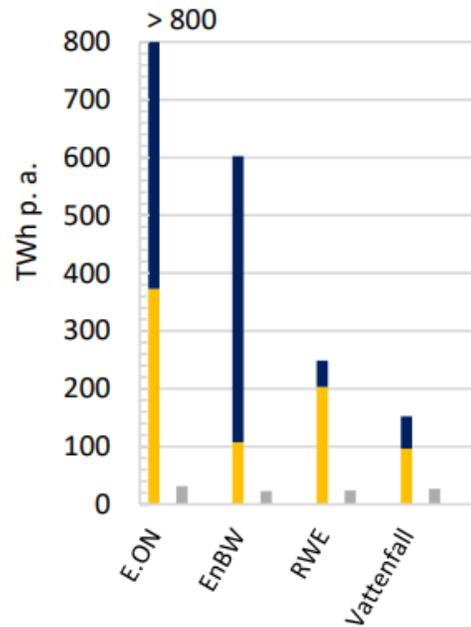
- ... the volatility of the marginal price leads to fluctuating electricity costs
- ... inframarginal and scarcity rents increase electricity costs

Until 2022: international average based on IRENA (2023). From 2023: European average based on the World Energy Outlook Projections (IEA, 2023). The values in the years between the projections are interpolated linearly. In 2022 prices, exchange rate €/€ = 0.95.

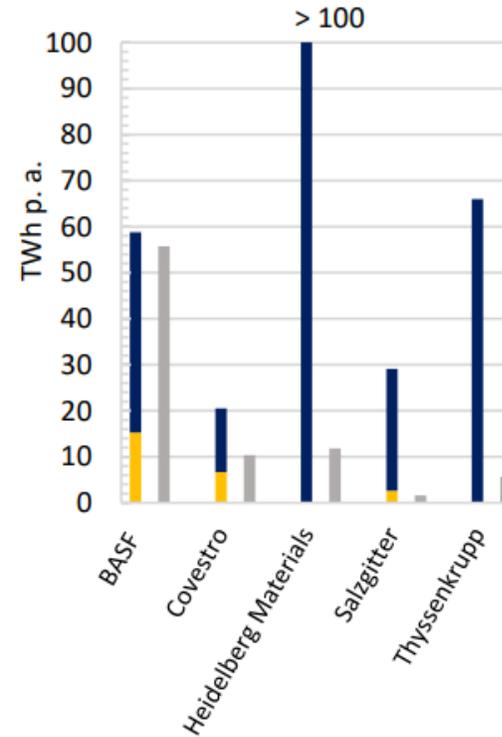
Challenge for private long-term contracts (1): Lack of capacity to sign necessary contracts



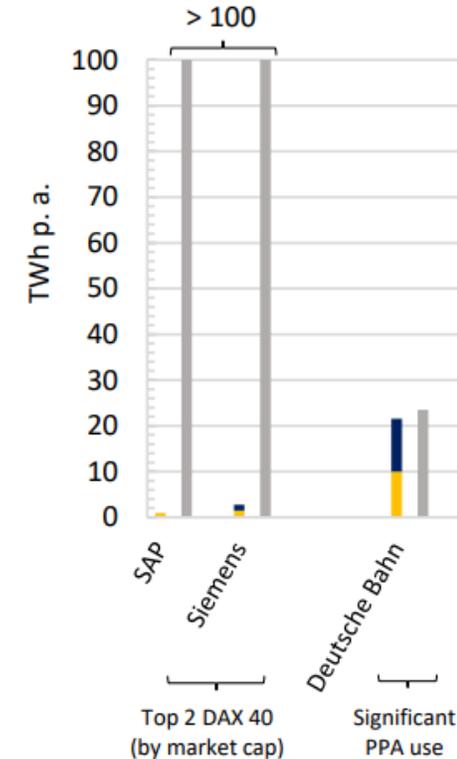
a) Utilities DAX 40 and top-selling utilities in Germany



b) Energy-intensive industries DAX 40 and top-selling steel companies in Germany



c) Other selected German companies



Electricity demand/sales in TWh p. a.

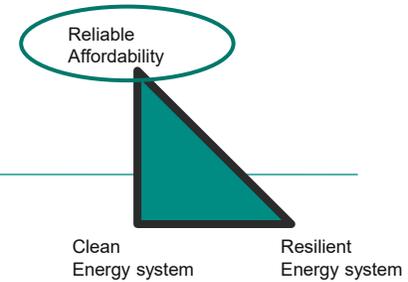
Remaining of total energy demand/sales in TWh p. a.

PPA potential in TWh p. a.

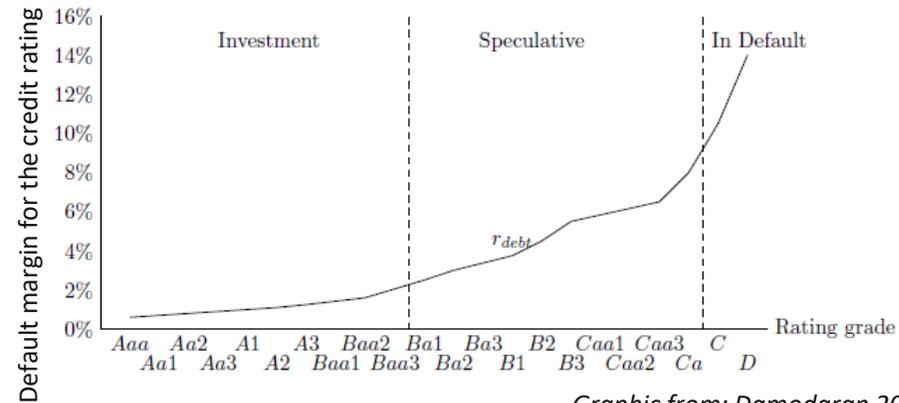
Guarantees for individual projects do not solve this problem.

Source: Karsten Neuhoff, Fernanda Ballesteros, Mats Kröger, Jörn Richstein (2023): Contracting Matters: safeguarding producers and consumers with a renewable energy pool. [\(Link\)](#)

Challenge for private long-term contracts (2): Financing costs higher for private than for public contracts



1. The counterparty risk for project developers increases with private long-term contracts (PPAs): electricity generation costs around 10% higher
2. Higher financing costs on the demand side mean a 20% increase in the electricity generation costs for wind and solar energy.

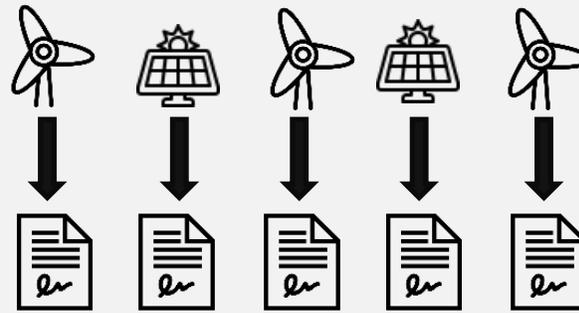


3. Overall effect of increased financing costs and risks on the balance sheet
 - 29% (DIW, 2018 / May, 2021)
 - 28% (Aurora Energy Research, 2018)
 - 25% (Enertrag, 2019)

Public guarantees only cover the counterparty risk (10%)

Elimination of market failures due to lack of private contracts: Publicly guaranteed pool for renewable energies

Wind and solar projects take part in the tender for long-term contracts



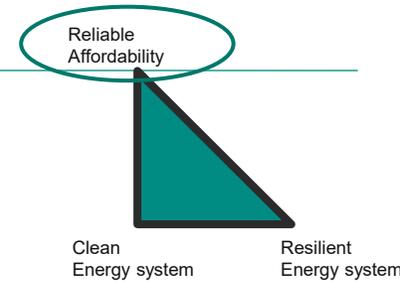
Each contract specifies a strike price that is awarded for the production volume

All long-term contracts are summarised in a pool for renewable energy

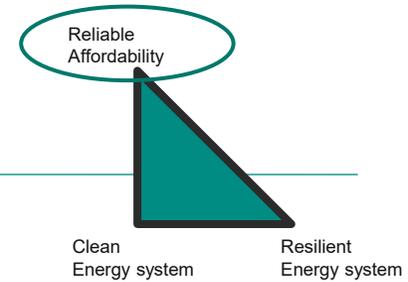


The pool is characterised by its average strike price and the sum of the production volumes

The electricity consumers (or wholesalers) receive shares in the pool



Characteristics of a pool for renewable energies



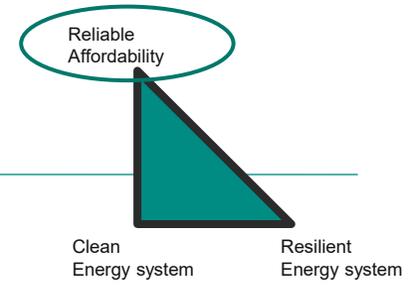
Public guarantee for the pool, 5-year exit option for customers

- Provides legal certainty: participants are not disadvantaged
- Avoidance of a 30% surcharge on financing costs for long-term private contracts
- Securing financing, higher probability of project realisation and thus securing the project pipeline

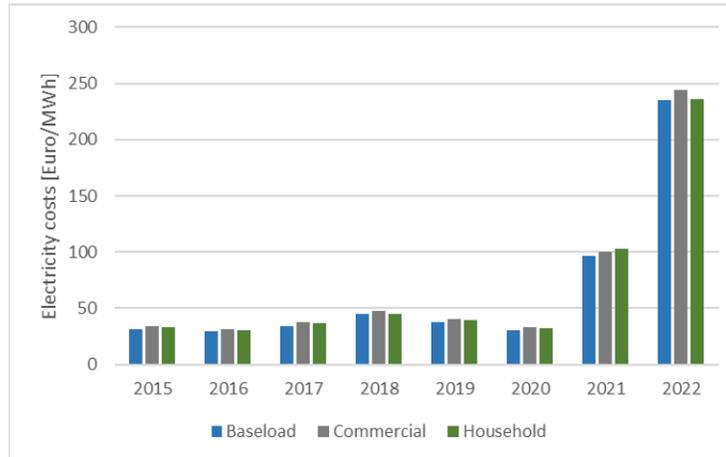
Tenders for long-term contracts for projects

- Enabling differentiation of resources to reduce costs for consumers
- May include comprehensive incentives for system-friendly technologies

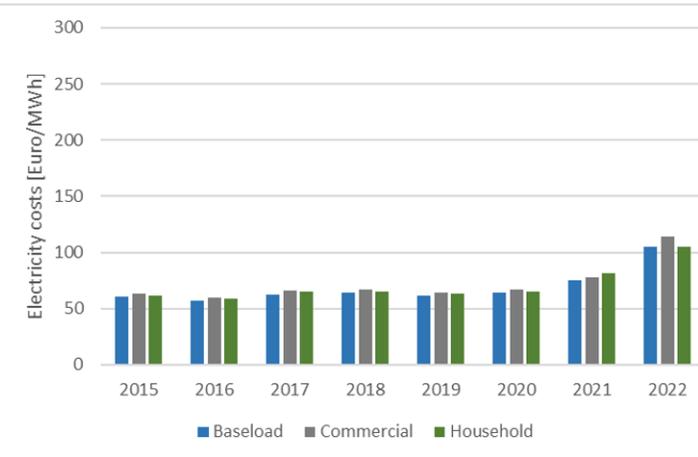
Renewable energy pool completely stabilises electricity costs - only in combination with flexibility -



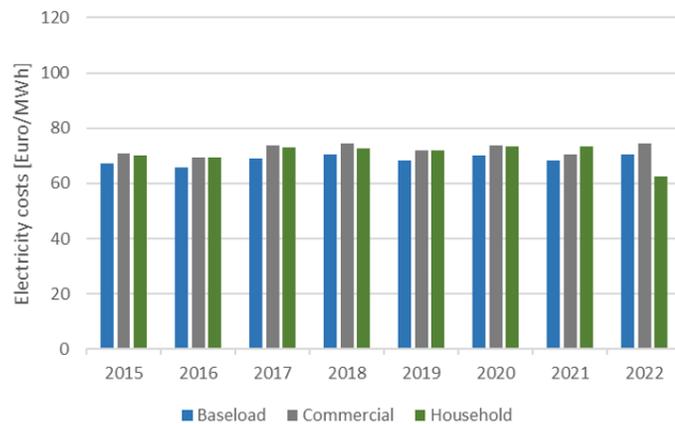
(i) Spot price



(ii) Spot price + 100% CfD pool

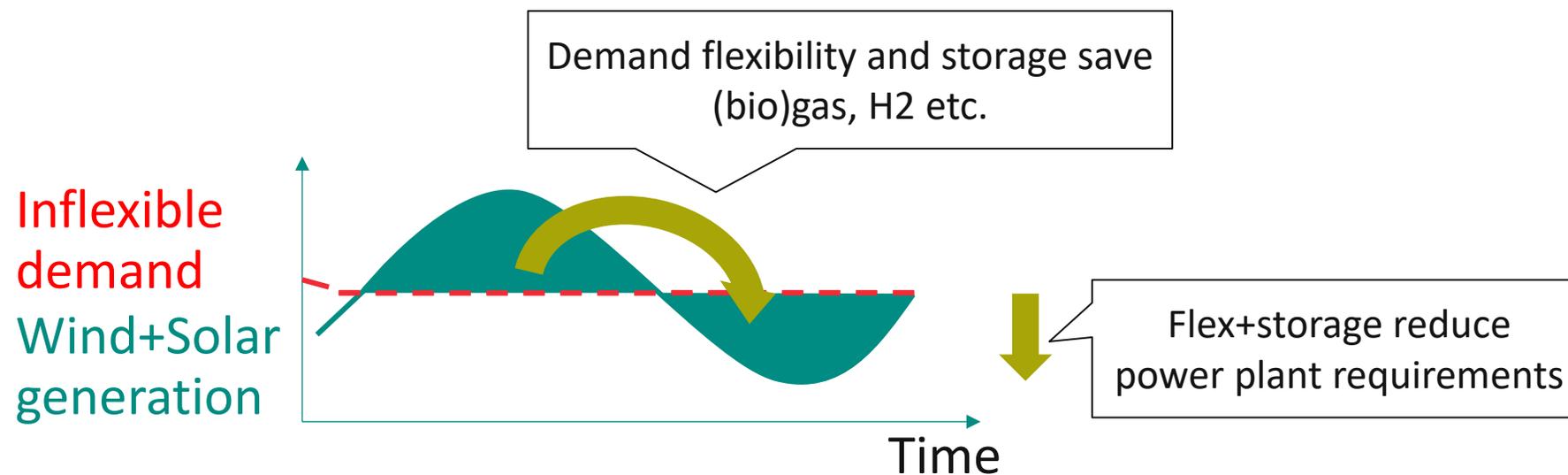


(iii) Spot price + 100% CfD pool + 4h battery storage/day



Source: Karsten Neuhoff, Fernanda Ballesteros, Mats Kröger, Jörn Richstein (2023): Contracting Matters: securing producers and consumers with a renewable energy pool. [\(Link\)](#)

Flexibility reduces costs in hours with less wind/solar



Sector coupling offers great & cost-effective flexibility potential

- Transport: Time-flexible charging of electric cars
- Buildings and neighbourhoods: Heat storage for heat pumps
- Industry: Climate-neutral basic material production (storing intermediate products)
- Supplemented by batteries (especially in the distribution grid)



Portfolio of storage technologies minimises costs



¹ <https://www.wittlich.de/de/aktuelles/wittlich/2023/oktober/eco-stor-plant-eines-der-groessten-batteriespeicherwerkes-europas-in-der-kreisstadt-wittlich-stadtteil-wengerohr/>; Image: ECO STOR GmbH; Investment costs: Elalfy, Dina A., et.al. (2024), Danish Energy Agency (2024)

² MVV Energie AG: Annual Report 2012/13, investment costs (Arnold, Karin (2019)); assumptions for the conversion of kWh_{th} into kWh_{el} via heat pump COP = 2 (AgoraEnergiewende(2023)), storage efficiency = 0.9 (Arnold, Karin (2019))

Lithium-ion battery Wittlich¹ :

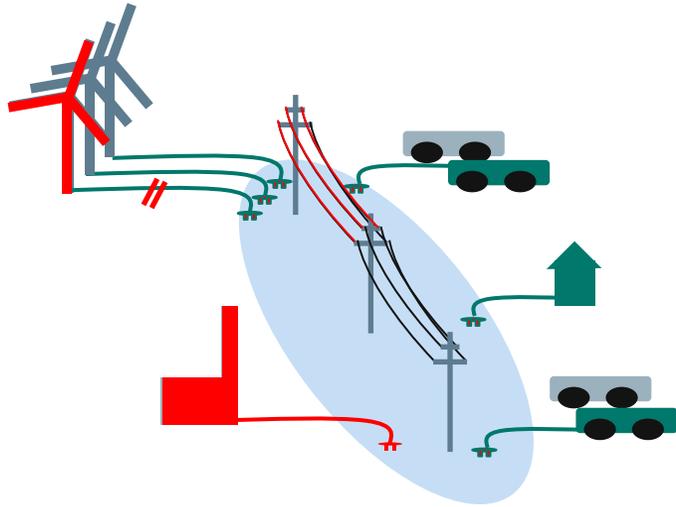
- Storage: $600 \text{ MWh}_{\text{el}}$
- Investment: € 250 million
- About 400 €/kWh
- Size: 6 ha

District heating Mannheim²

- Storage: $1500 \text{ MWh}_{\text{th}}$
 \triangleq approx. $650 \text{ MWh}_{\text{el}}$
- Investment: € 27 million
- About 40 €/kWh
- 40 m diameter,
- 36 m height

Local prices unlock demand flexibility/storage for congestion management

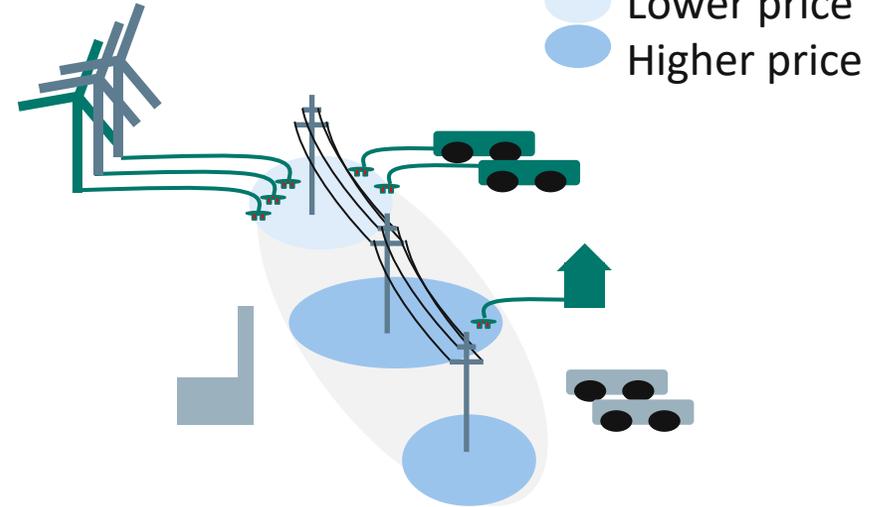
Large pricing zone



- Zonal price balances demand, supply and imports/exports for zone.
- May result in transmission constraints.
- In such instances TSO mandates power stations to redispatch.

• Demand flexibility and storage cannot be used for congestion management.

Local prices



- Local prices balance demand, supply and imports/exports.

• Including demand flexibility and storage in congestion management reduces wind-spill and conventional power generation.

Illustration

• Lower price
• Higher price

Status quo:

- Market participants are promised de facto unlimited network capacity
- Is a bad cheque - if more is used than is available, the grid operator must buy it back (redispatch)
- Redispatch costs in 2023 were € 4 bn c.a. € 10 /MWh extra grid fee

Local marketplaces

- Grid is used to transport energy from markets to markets with higher prices
- If price differences remain, this results in bottleneck revenues
- These remain with the national market platform (grid operator & exchange)
- This protects electricity customers against local price risks

Transition to local pricing must be well organised

Address price risks during the transition

- Quantification of the impact: more moderate than feared¹
- Congestion management generates revenue (instead of the previous redispatch costs).

With these

- Option 1: Issue financial transmission rights to hedge local price risks²
- Option 2: Participants in the renewable energy pool hedge against local price risks

Focus on the benefits for consumers - example of local marketplaces :³

- Can be accessible and attractive to the consumer
- Development of flexibility for the system (avoidance of self-sufficiency)
- Clear interface for the operation of transmission and distribution

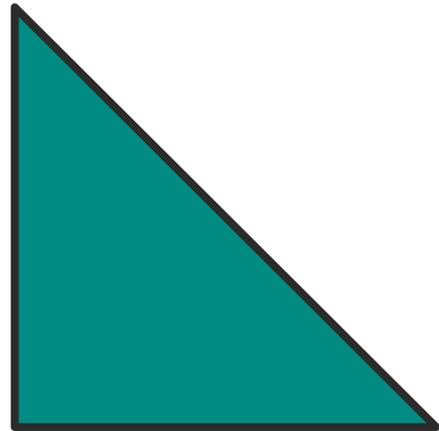
¹ Knörr, Bichler, Dobos (2024) Zonal vs. Nodal Pricing: An Analysis of Different Pricing Rules in the German Day-Ahead Market, <https://arxiv.org/abs/2403.09265>

² Friedrich Kunz, Karsten Neuhoff, Juan Rosellón (2016): FTR allocations to facilitate the transition to nodal prices: An application to the German power system. ([Link](#))

³Forthcoming report on www.diw.de/fpm

Three key reform steps for a reliably cost-effective electricity supply

Reliable
Affordability



Clean
Energy system

Resilient
Energy system



Utilise long-term contracts so that electricity customers benefit from wind and solar: RE pool



Utilise demand flexibility in the system to reduce energy and grid costs: Local marketplaces for nodal prices



Use the capacity mechanism to strengthen the energy market in order to utilise all flexibility potential: Security of supply reserve