

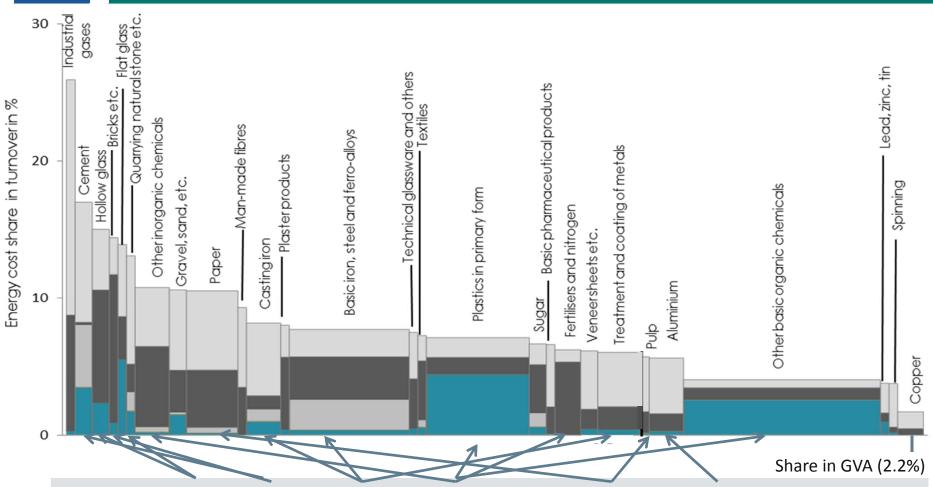
### **Energy Costs and EU Industry Competitiveness**

- 1. Differentiate between materials producers and rest of industry
- 2. Energy price developments don't miss the opportunity
- 3. Manage volatility
- 4. Make use of renewables with low cost capital
- 5. Realize efficiency and innovation potentials



## 1

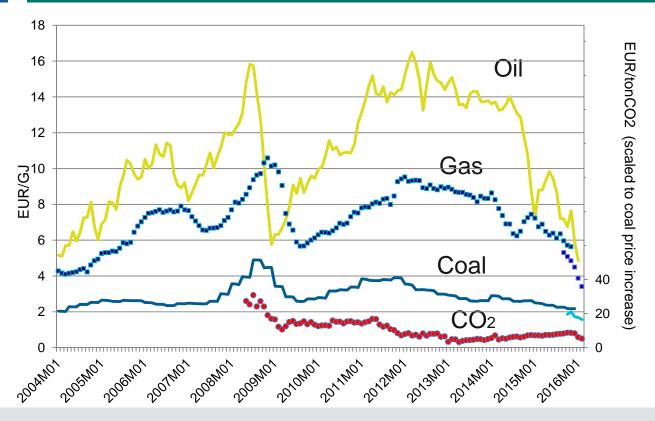
# Differentiate between basic materials producers and rest of industry



- Materials: Glas, Cement, Steel, Basic Chemicals, Pulp&Paper, Aluminum
  - -> Energy costs important cost share
- Rest of industry (98% of GDP) energy costs are on average 1.6%



## Energy price developments – don't miss the opportunity

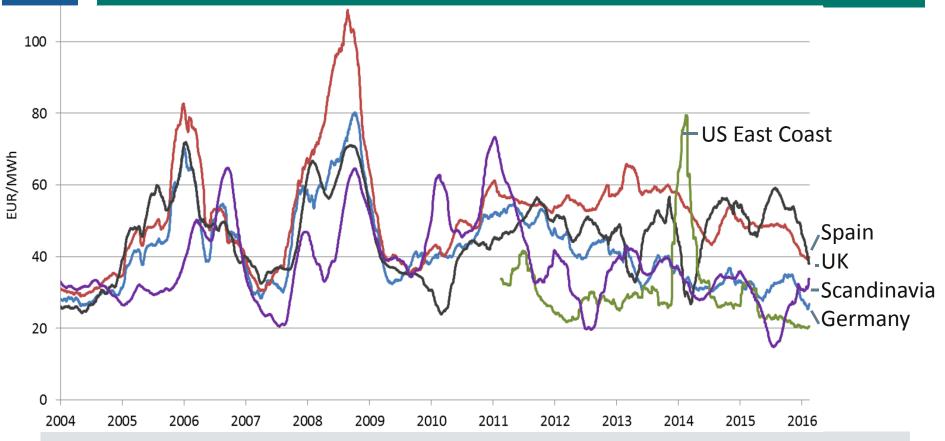


- Oil: Price fall with demand projections and new production: insure against next spike
- Gas: Price has fallen with oil price and reduced gap to US
- Coal: Price has fallen with surplus mining capacity
- CO2: Market stability reserve only works gradually
- Policy cost (RE, ETS): Limited by special provisions & state aid for materials producers





# Power prices are inherently variable: Manage volatility



Allow for hedging with mid-term contracts against variations over longer periods

-> Create robust reference price for contracts: Intraday/real time auctions

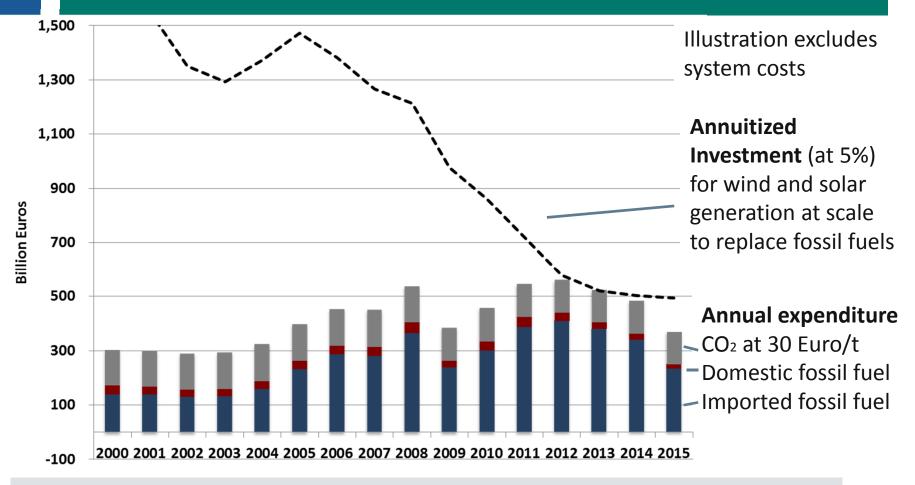
Enable industry to realize flexibility potentials to make savings from intraday variations

-> Power market design and third parties can help realize potential



# 4-1

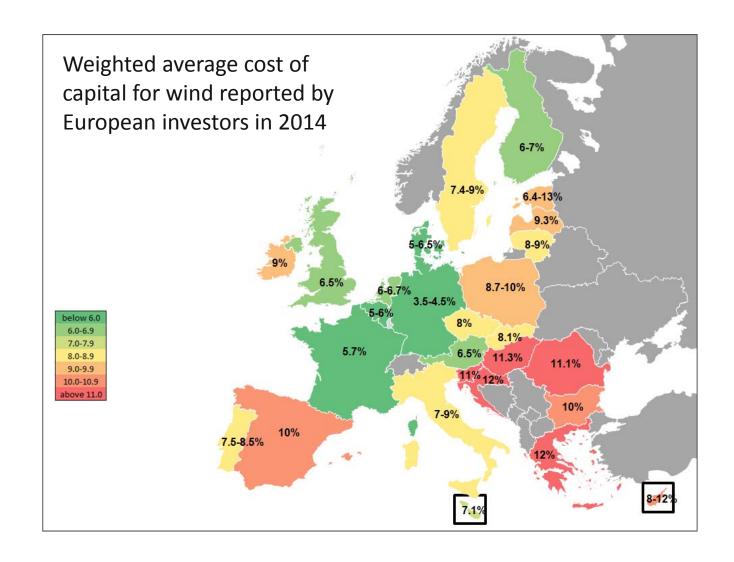
### Make use of renewables to stabilize energy costs



Similar cost level for serving demand with new wind and solar as with fossil fuel:

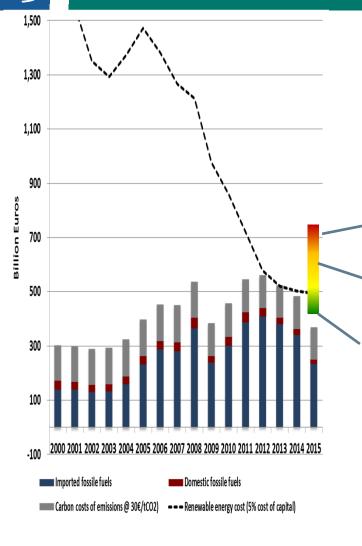
- Cost of learning investment in wind and solar dominates debate but is sunk.
- Investment in Europe creates more jobs than importing fuels.
- Policy framework required for infrastructure and to address barriers.

# Financing costs high in several European countries because of (i) country situation (ii) policy design not addressing market imperfection and policy risk





### Power market and renewable policy needs to focus on risk management



10% ex-post adjustments, Country risks

8% Sweden (Certificate Scheme)

4% Germany, revenue guarantee with feed-in

- 1. European cooperation can reduce financing cost for countries.
- 2. Policy can reduce financing cost for wind and solar by ensuring long-term stable revenue streams.
- 3. RE benefit from hedge at times of low power prices:
  Ensure consumers also benefit at times of high power prices.



### Make use of today's low energy costs to strenghten future competitiveness

### Average industry, energy cost share 1.6%

- Energy not priority, use standards to simplify choices
- Energy Management Systems to identify opportunities
- Additional policy to realize opportunities with more than 1-2 years pay back
- -> (i) The Energy Efficiency Directive (ii) Energy Performance of Buildings Directive (iii) Smart Financing for Smart Buildings Initiative

#### **Materials sectors**

- Special provisions to avoid carbon leakage risk reduce energy & carbon costs
  - -> Global progress on benchmarks secures incentives for production efficiency
- Along value chain only limited incentives for innovation, investment & efficiency
  - -> Post Paris focus required on effective carbon price along value chain
- EU ETS alone cannot trigger innovation in break-through process technologies
  - -> Catalyze investment in modernization and innovation: NER400, Modernization fund, H2020 ... and a shared strategy (road maps etc.)



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